

# Agenda

- **Introduction** (10 min)
- **John Harrison**, The Boeing Company (30 min)
- **Barry Ferrell**, Lockheed Martin (30 min)
- **Mark Walker**, General Atomic (30 min)
- **Steve Holland**, General Motors Company (30 min)
- **Eric Carney**, NAVAIR (30 min)
- **Panel discussion** (40min)

# Questions

## Value Chain

- What part(s) of the management decision process & value chain was the biggest challenge in bringing the PHM solution to market?
- How were the PHM requirements specified, contracted for and assessed at delivery?

## Design

- Was PHM considered upfront in the design process or added after the fact? How has your experience influenced next generation design?
- What was the role of end-user feedback in the PHM development cycle?
- How can PHM solutions accommodate legacy systems in the field?

## In the Field

- How were the PHM capability sets & benefits validated and verified in the field? Were there surprises?
- How are retrofits, continued maturation and field upgradability situations handled?